

CLARK &
ENERSEN

DOANE UNIVERSITY

Master Plan Refresh 2023

May Board Update 2024

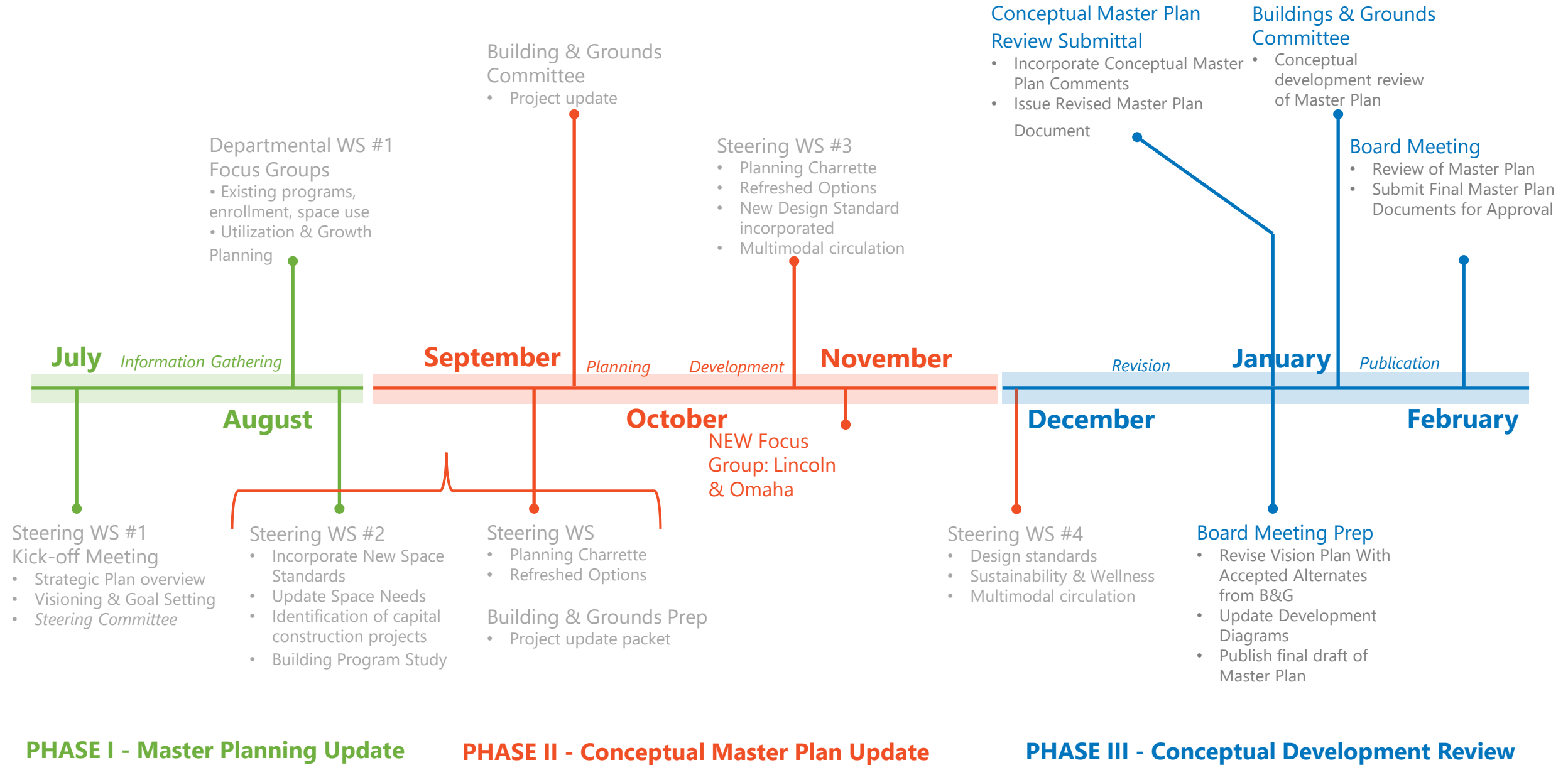


\ Doane Master Plan Refresh 2023

- ▶ **Process Overview**
- ▶ **Crete Campus Analysis & Recommendations**
- ▶ **Lincoln Campus Analysis & Recommendations**
- ▶ **Omaha Location Considerations**

Process Overview

Planning Process & Work Session (WS) Schedule



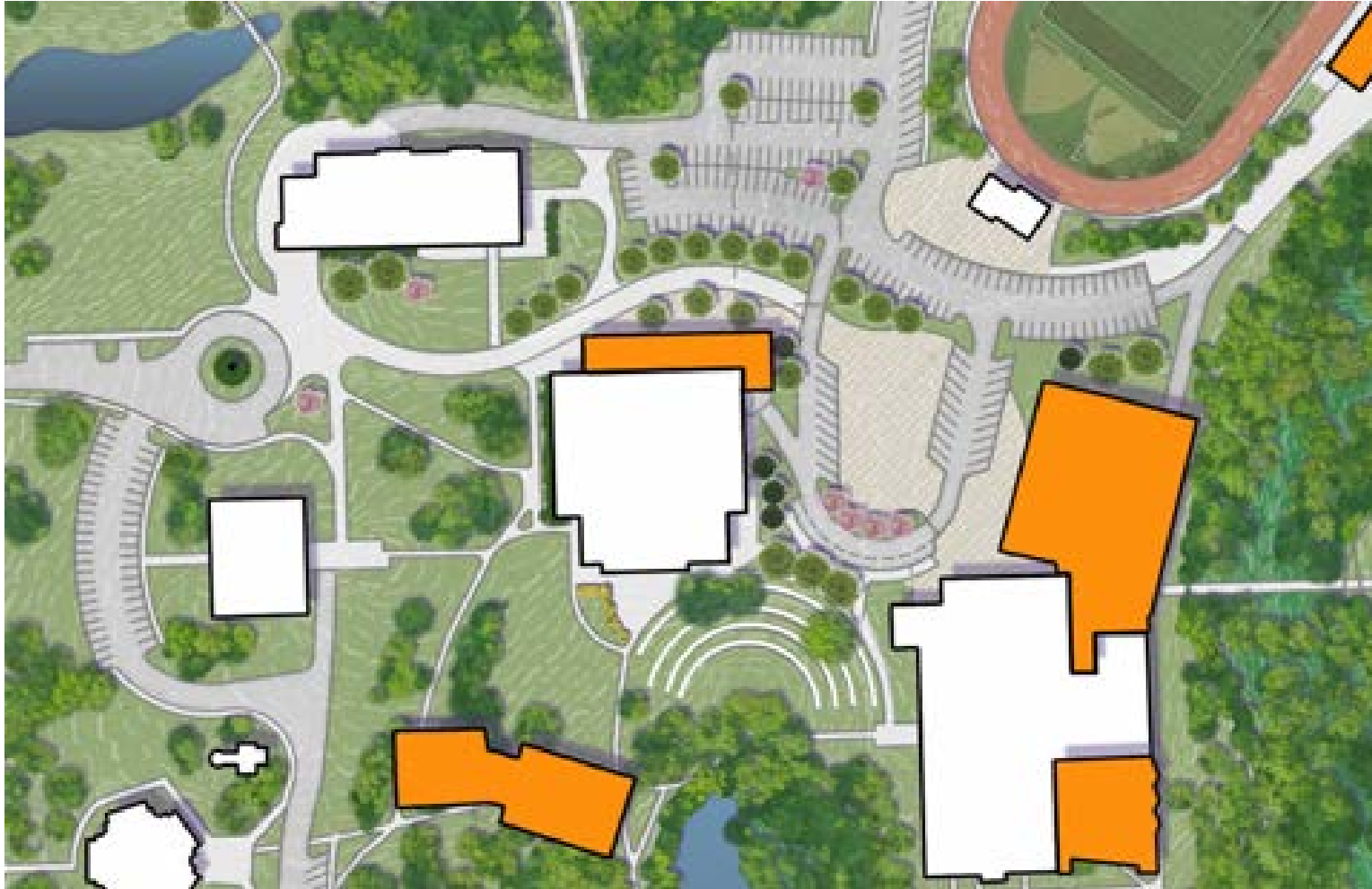
PHASE I - Master Planning Update

PHASE II - Conceptual Master Plan Update

PHASE III - Conceptual Development Review

Crete Campus

Crete Campus | Conceptual Driver, the Pedestrian Mall



Crete Campus | Proposed Master Plan

- A. Performing Arts Center**
- B. Fuhrer Addition – Wrestling**
- C. PCC Expansion to Student Union**
- D. Academic Building (COB)**
- E. Engineering College**
- F. Haddix East Expansion**
- G. Stadium Expansions**
- H. Residence Hall**
- I. Pedestrian Mall**
- J. Expanded Parking**



\ Capital Construction Projects | Prioritized

Top projects and order of priority as survey results identified:

high

Performing Arts Center

New Academic Building (Business College)

Student Union / Student Services

Engineering College

Haddix Addition

low

Wrestling move to Fuhrer

A | Performing Arts Center

The performing arts center is planned to be an addition to the north and south sides of the existing Communications Building. Currently the Music Program has offices, rehearsal space and practice rooms in the building. As the largest auditorium on campus, Heckman Auditorium is regularly used by the Music Program for recitals and concerts as well as for other campus-wide events. Ideally situated to their current space, an addition to the south will serve the current and future Music department needs. Currently the theater program does not have a dedicated theater space, instead utilizing the central space of the Conservatory for performance space and the surrounding areas for offices and other support functions. To bring the performing arts together, a new Theater addition is planned at the North side of the communications building. This ideally places the scene shop and loft space for receiving large deliveries and positions a shared Lobby to support an elevated patron experience for both the existing Heckman Auditorium and the new Theater. Both music and theater building program requirements have been pared down to represent a modest addition compared to previously developed studies. Key program elements for the Performing Arts Center additions include:

- Approx. 8,200 square foot Music Addition
- Approx. 22,000 square foot Theater Addition
- Theater Auditorium & Stage
- Theater Support spaces
- Theater Scene Shop
- Shared Lobby & Restrooms
- Music Band Rehearsal Room
- Music Piano Lab
- Music Office Studios
- Music Education
- Instrument Storage & Lockers



D | Academic Building, Business College

Formerly known as the “Gaylord Replacement Project” the new Business College is focused on providing a place dedicated to the Business College and creating a sense of identity for the College. Multiple locations were considered for this building, however to keep the campus core available for events and circulation the preferred location has been determined to be adjacent to Doane Lake. Key program elements for the Business College should include:

- 20,000-30,000 square feet
- A Visible Identity
- Hy-Flex General Purpose Classrooms
- Community, Collaborative Space
- Faculty Workspace
- Enclosed Huddle Rooms and Meeting Spaces to support the Educational and Workplace needs
- Open Informal Learning Areas



Lincoln Campus & Omaha Location

Lincoln Campus

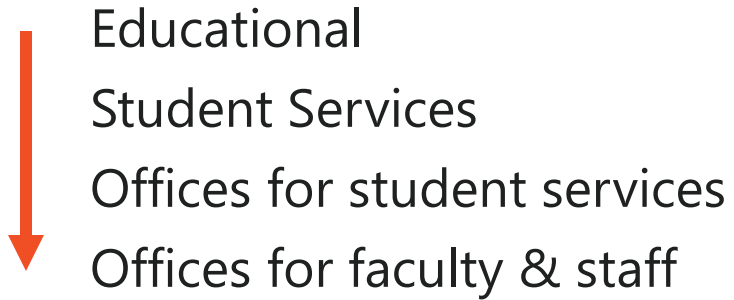


\ Lincoln Campus Space Optimization

- ▶ **How can we make the Lincoln Campus financially viable?**
- ▶ **Undergraduate Programs | exploring shared college facility that includes:**
 - Hybrid Classrooms
 - Offices for Support Staff
 - Use of library, huddle rooms and other student support spaces
- ▶ **Graduate Programs | multiple scenarios for consolidation:**
 - Scenario 1 – release MAC lease
 - Scenario 2 – release MAC & Admin leases, fit everyone into Fred Brown
 - Scenario 3 - release MAC & Admin leases, major ideal remodel of Fred Brown
 - Scenario 4 – new lease

✓ Determining Lincoln Campus Needs & Overall Reduction

▶ Prioritized Space Types



▶ Reviewed Financial Considerations

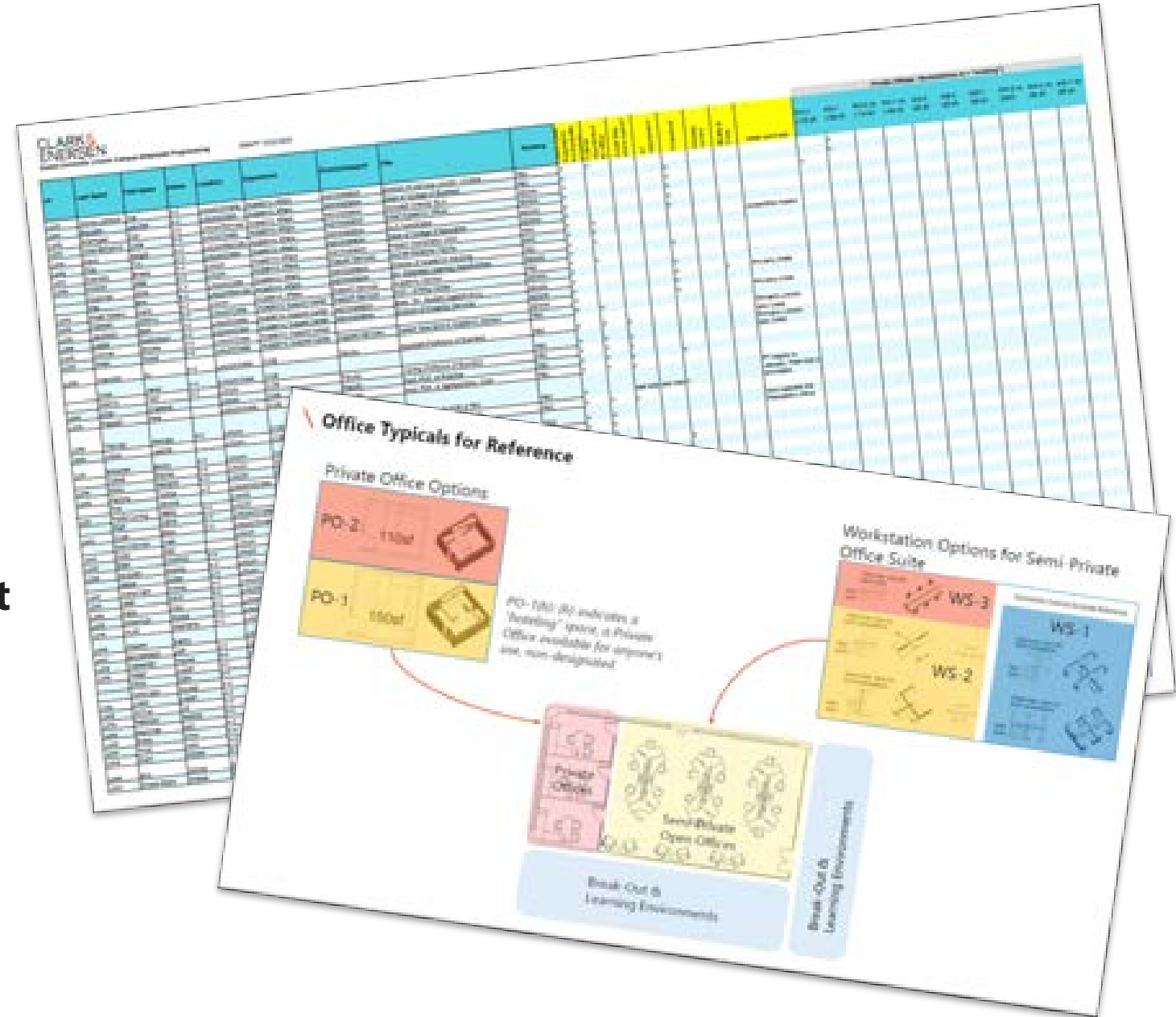
▶ Reduce SF by Right-sizing Educational Spaces and Quantities

▶ Reduce SF by Consolidating Support Spaces into Single Location

▶ Reduce SF by More Efficient Layout

▶ Reduced SF Allocated to Offices

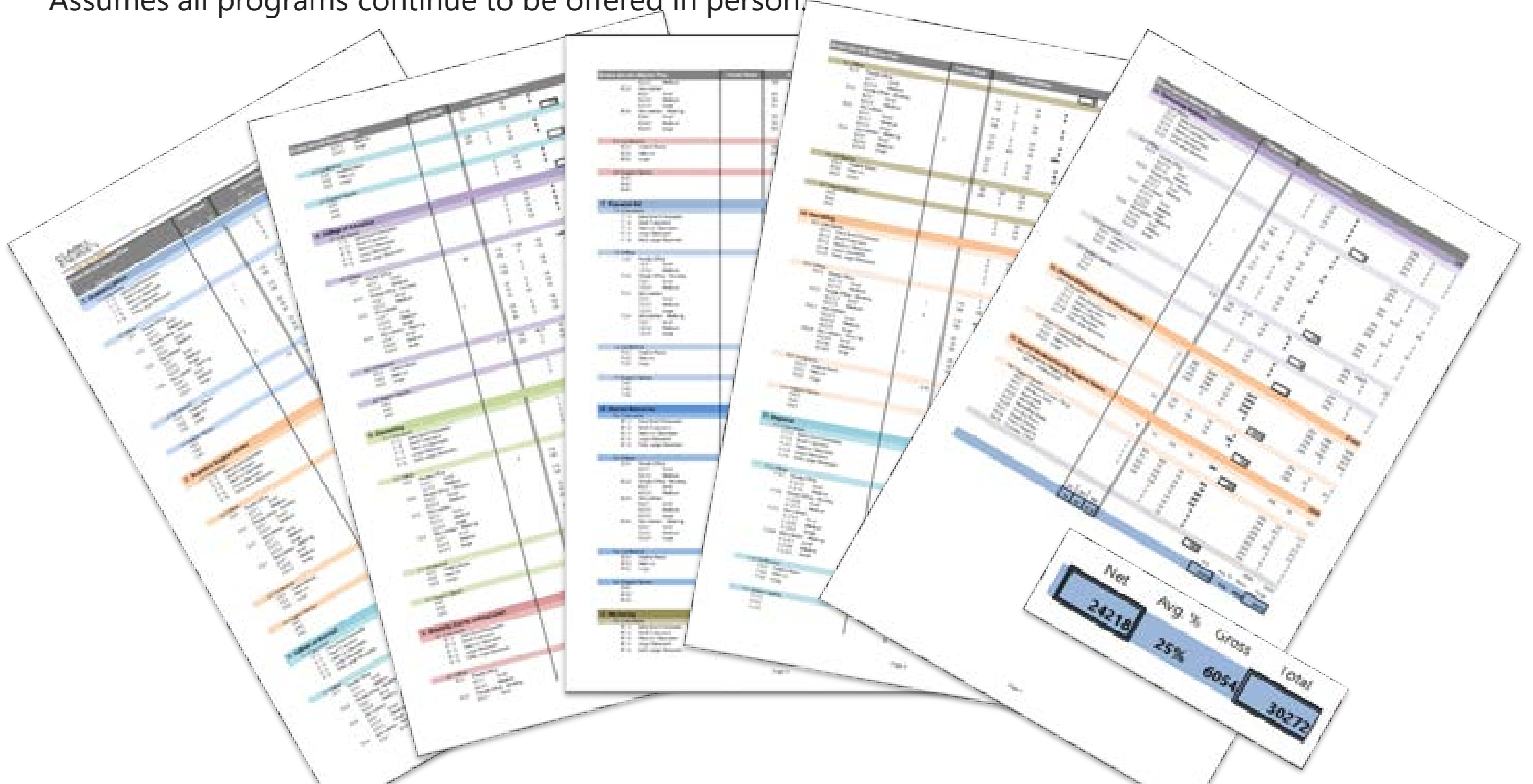
- Smaller spaces
- Shared, hoteling offices



Lincoln Campus Program

Does not include growth.

Assumes all programs continue to be offered in person.



\ Omaha Location | Identified Needs from Surveys

- ▶ **More Space, In General & Student Space**
- ▶ **Maintenance needs to be improved, reflects poorly on Doane brand**
- ▶ **Computer Lab & Writing Center to be open after hours**
- ▶ **Improved Location**
- ▶ **Upgrade Technology**
- ▶ **Consider Purchase/Own Building**

SUMMARY

High cost, low utilization & less than ideal location have prompted considering options of modifying current lease and/or looking at new locations.

Recommendation: President Hughes is requested to investigate the practicality and viability of the Omaha location and report back his findings at the May Board meeting.



\ Summary Recommendations for Lincoln Campus and Omaha Location

- ▶ **Reviewed strategic plan, offerings, enrollments, expenses and leases**
 - Engaged Institutional Research and Business and Finance Offices
 - Coordinated with BOT Enrollment Management Committee
- ▶ **Tasked President's Leadership Team with reviewing the strategic plan for these sites, future recommendations for both sites, including possible site consolidations or relocations.**